# St. Joseph's College of Commerce (Autonomous)

163, Brigade Road, Bengaluru - 560 025

Accredited with 'A++' Grade (4<sup>th</sup> Cycle) by the National Assessment and Accreditation Council (NAAC)

Recognized by the UGC as "COLLEGE WITH POTENTIAL FOR EXCELLENCE"



## Bachelor of Business Administration (Regular)

### Semester II

Syllabus as per Karnataka State Education Policy 2024 Curriculum Framework w.e.f., 2024-2025

Academic Year 2025 - 2026

Batch 2025 - 2028

St. Joseph's College of Commerce

(Autonomous)
Affiliated to Bengaluru City University

St. Joseph's College of Commerce (SJCC) was formerly a part of St. Joseph's College, established in the year 1882. The Commerce Department was established in the year 1949

and it became an independent college with its own building in Brigade Road in the year 1972.

The college has in its Vision a model for higher education which encourages individuals to dream of a socially just world and in its Mission a strategy to empower individuals in realizing that dream.

With an objective of imparting quality education in the field of Commerce and Management, the college has been innovating in all aspects of higher education over a long period of time. These innovations were further bolstered with the granting of autonomous status to the college by UGC in September 2005. From then on, the college has taken a lead in reforming curriculum and syllabus, examination and evaluation pattern and teaching and learning methods through the Board of Studies, the Academic Council and the Governing Council comprising of eminent academicians, industry representatives and notable alumni.

The college has undergone four cycles of NAAC accreditation starting from the year 2000 in which it secured 'five stars', next in the year 2007 an 'A' grade, in the year 2012 again an 'A' grade and recently in February 2021 an 'A++'. It is one of the very few institutions in the country to have secured A++ grade in the fourth cycle under the Revised Accreditation Framework (RAF) and the first college in Karnataka to do so. The college was declared as a 'College with Potential for Excellence' in the year 2010. In 2011, SJCC was recognized as a Research Centre by Bangalore University. The college has been ranked 55th in the National Institutional Ranking Framework (NIRF) ratings of Ministry of Education, Government of India, in 2024 and it has been the only institution from Karnataka to make it consistently to the top 100 in the country.

The college offers diverse programmes in Commerce, Business Administration Arts and Science. Under Commerce Studies it offers B.Com, B.Com (Professional-International Accounting and Finance), B.Com (BPM- Industry Integrated), B.Com (Travel and Tourism), B.Com (Analytics), B.Com (Professional - Strategic Finance), M.Com (Finance & Taxation/ Marketing & Analytics), M.Com (International Business) & M.Com (Financial Analysis). Under Business Administration it offers (Entrepreneurship) and BBA (Professional-BBA, **BBA** Finance Accountancy). Under Arts it offers BA (English, Communicative English and Psychology) and Under Science it offers B.Sc (Economics, Mathematics and Data Analytics). The college also offers five one-year Post Graduate Diploma programmes.

### THE DEPARTMENT OF BUSINESS ADMINISTRATION

With the world of business constantly changing and a strong base created for technology in the country, it is of utmost importance to augment management talent and resources at all levels. Strategies and goals of any educational institution has to be constantly redefined to keep in pace with the external environment. All this led to the birth of the BBA department at St. Joseph's College of Commerce in the year 2004-2005. Within a short period of time, the department has emerged as a promising center in the field of management studies at the undergraduate level. This department aims at motivating students to take up higher studies in management, so that they may blossom into effective entrepreneurs who would not be afraid of

taking risk, or teachers and researchers who would contribute positively towards the betterment of the society or to take up consultation to help business units leverage on management knowledge.

### **OBJECTIVES OF THE BBA PROGRAMME**

- To impart knowledge to students in functional areas of business so that they may pursue careers in management and excel in different fields of management.
- To incorporate extensively along with theoretical knowledge sharing various skills (viz., Presentations, rapid reading, geo political awareness, time management) needed for managerial effectiveness.
- To promote knowledge through research applied and conceptual, relevant to management studies.
- To enhance the decision-making skills and administrative competence of students.
- To motivate students to apply management techniques to new and innovative areas of management.

#### I. ELIGIBILITY FOR ADMISSION

Candidates who have completed the two-year Pre-University course of Karnataka State or its equivalent are eligible for admission into this Programme.

### II. DURATION OF THE PROGRAMME

The duration of the programme is three (03) years of Six Semesters. A candidate shall complete his/her degree within five (5) academic years from the date of his/her admission to the first semester. Students successfully completing three (03) years of the course will be awarded Bachelor's Degree in Business Administration.

### **III. MEDIUM OF INSTRUCTION**

The medium of instruction shall be in English.

#### **IV.ATTENDANCE**

- **a.** A student shall be considered to have satisfied the requirement of attendance for the semester, if he/she has attended not less than 75% in aggregate of the number of working periods in each of the courses, compulsorily.
- **b.** A student who fails to complete the course in the manner stated above shall not be permitted to take the End Semester Examination.

### V. TEACHING AND EVALUATION

M.Com/MBA/MFA/MBS/MTA/MA/M.Sc graduates with B.Com, B.B.A, B.B.S,BA and B.Sc as basic degree from a recognized university are only eligible to teach and to evaluate the courses including part – B courses of I and II semesters except languages, compulsory additional courses and core Information Technology related courses, Skill based, Value Based and Foundation courses, mentioned in this regulation. These courses shall be taught by the Post graduates as recognized by the respective Board of Studies.

#### VI.SCHEME OF EXAMINATION

Academic Evaluation under State Education Policy (SEP) (Effective from Academic Year 2024-2025): The academic evaluation of both undergraduate (UG) and postgraduate (PG) programmes consists of two components: Continuous Internal Assessment (Formative Assessment) and End-Semester Examination (Summative Assessment).

### Assessment for UG Students under SEP will be as follows:

Type of Assessment	Assessment Component	Allotted Marks
	CIA I (Test)	10 Marks
Continuous Internal Assessment / Formative Assessment	CIA II (Skill-based Assessment)	10 Marks
	Mid-Term Exam	20 Marks
Total	40 marks (scaled down to 2	0 marks)
End-Semester Examination / Summative Assessment	End-Semester Examination (For three hours duration)	80 Marks
TOTAL		100 Marks

#### A. Additional Details

- **Mid-Term Exam**: The mid-term exam covers at least 40-50% of the syllabus and has duration of one hour.
- Continuous Internal Assessment (CIA) Activities: CIA activities are designed with clear objectives, modalities, assessment rubrics, and outcomes.

### **B. CIA Improvement**

There is **no provision for enhancing CIA marks** for UG students once the semester ends.

### Attendance requirement for taking ESE

- The University Grants Commission (UGC) mandates a minimum of 75% attendance in each course to be eligible to write the End Semester Examinations (ESE).
- There is no provision for condonation of attendance under the UGC Act.

### VII. Minimum for a Pass

- **Minimum Pass Marks in Final Examination**: A minimum of 40 percent is required in each course in the End Semester Exams. The student must score at least 32 marks out of 80 in the End Semester Examination (ESE).
- Overall Pass Requirement: The aggregate of Continuous Internal Assessment (CIA) and End Semester Examination (ESE) should also be a minimum of 40 percent. Out of 100 marks, a student must secure at least 40 marks in each course to qualify as passed inclusive of minimum 32 marks out of 80 in End Semester Exam.

### VIII. GRADING SYSTEM FOR CHOICE BASED CREDIT SYSTEM (CBCS)

The modalities and operational details are given below:

• **Grade Points**: The College adopts a ten-point grading system. The papers are marked in a conventional way for 100 marks. The marks obtained are converted to grade point according to the following table. If a student is absent for the paper the grade point assigned is 0.

%	95 -	90 -	85 -	80 -	75 -	70 -	65 -	60 -	55 -	50 -	45 -	40 -	Below
Mark	10	94	89	84	79	74	69	64	59	54	49	44	40
s	0												
Grade	10	9.5	9	8.5	8	7.5	7	6.5	6	5.5	5	4.5	0
Point													

• Credits: Credits are assigned to courses based on the following broad classification:

Courses Category	Instruction Hours/week	Credits
Languages	3 Hours	3
Major Core	4 Hours	4
Skill Enhancement Courses	1-4 Hours	1-4
Compulsory Courses	1-2 Hours	1-2

#### • Grade Point Calculation

• Semester Grade Point Average (SGPA): The SGPA is calculated as the sum of the product of the credits and the grade points scored in all courses, divided by the total credits.

### SGPA = Total of (Credits Earned X Grade Points) ÷ Total of Corresponding Credits

- Minimum SGPA required for a pass is 4.5.
- If a student has not passed in all courses or is absent, the SGPA is not assigned.
- Cumulative Grade Point Average (CGPA): The CGPA is the weighted average of all the courses taken by a student across all semesters of a programme.
- Cumulative Grade Point Average (CGPA): The CGPA is the weighted average of all the courses taken by a student across all six semesters of a programme.

### CGPA = $\sum$ Total Credits in the Semester × SGPA ÷ Total Credits of the Courses

Note: SGPA and CGPA will be rounded off to two decimal places.

### • Interpretation of SGPA/CGPA and Classification of Final Result

<b>Grade Points</b>	% of Marks	Grade	Result/Class Description
9.00-10.00	85 - 100	О	Outstanding

8.00-8.99	75 - 85	A+	First Class Exemplary
7.00-7.99	65 - 75	A	First Class Distinction
6.00-6.99	55 – 65	B+	First Class
5.50-5.99	50 -55	В	High Second Class
5.00-5.49	45 - 50	С	Second Class
4.50 -4.99	40 - 45	Р	Pass Class
Below 4.5	Below 40	RA	To Re-Appear

### IX. PATTERN OF ESE QUESTION PAPER UNDER SEP

The End Semester Examination (ESE) question paper under SEP will include questions that assess both Lower Order Thinking Skills (LOTS) and Higher Order Thinking Skills (HOTS). The difficulty level of the question paper will be distributed as follows: 40% easy, 30% difficult, and 30% very challenging.

Duration: 3 Hours Maximum Marks: 80

The question paper pattern will be as follows:

Sections	Marks per Question	Number of Questions	Total Marks
Section A	2 marks	5 questions (out of 7)	10 Marks
Section B	5 marks	4 questions (out of 6)	20 Marks
Section C	12 marks	3 questions (out of 5)	36 Marks
Section D	14 marks	1 question (Case Study)	14 Marks
Total			80 Marks

### X. REVALUATION AND RETOTALING

Requests for **revaluation**, **retotaling**, and **photocopies of the answer book** for the End-Semester Examination (ESE) must be submitted to the Controller of Examination along with the prescribed fee within two weeks from the declaration of results.

### XI. ABSENCE DURING END SEMESTER EXAMINATION

If a student misses the End Semester Examination, they will be marked as "Absent" and will be required to take the supplementary examination for that course during the next available opportunity only.

#### XII. MALPRACTICE

Students will be dealt severally in case if they are found guilty of any malpractices during examination. The college has zero tolerance towards any kind of unethical means adopted to

secure marks in the exams.

### **OUTCOME BASED EDUCATION (OBE)**

Our BBA programmes will produce graduates who will be capable of the following:

### PROGRAMME EDUCATIONAL OBJECTIVES (PEOs)

- **PE O1 Develop** professional competence to become successful managers and entrepreneurs in the academia, industry or government.
- **PE O2** Adapt to a rapidly changing environment with newly learnt and applied skills and competencies, become socially responsible and value driven citizens, committed to sustainable development
- **PE O3 Act** with conscience of global, ethical, societal, ecological and commercial awareness with sustainable values as is expected of practicing management professionals contributing to the country
- **PE O4 Able** to continue their professional development by obtaining advanced degrees in Management or other professional fields

### PROGRAMME OUTCOMES (POs)

### PO 1 Disciplinary and Inter-disciplinary Knowledge

Demonstrate the understanding of relevant business, management and organization knowledge, both academic and professional, in line with industry standards.

### PO 2 Decision Making Skill

Apply underlying concepts, principles, and techniques of analysis, both within and outside the discipline to generate all the possible solutions and pick one that shows their understanding of the problem and the outcomes.

### PO 3 Integrated Problem-Solving and Research

Analyze how parts of a whole interact with each other to produce overall outcomes in complex systems by analyzing key managerial issues in a particular industry or company and propose appropriate managerial solutions to the situation.

### PO 4 Critical Thinking Skill

Evaluate evidence, arguments, claims and beliefs by using right type of reasoning as appropriate to the situation and Analyze how parts of a whole interact with each other to produce overall outcomes in complex systems.

### PO 5 Creative Thinking Skill

Develops, implements and communicates new and worthwhile ideas using both incremental and radical concepts to make a real and useful contribution to their work.

### PO 6 Usage of Modern Technology and Tools

Use tools and technologies of digital nature, communication/networking tools and social networks appropriately to access, manage, integrate, evaluate and create information to successfully function in a knowledge economy.

### PO 7 Leadership and Team Work

Develop a vision, translate that vision into shared goals, and effectively work with others to achieve these goals.

#### PO 8 Ethical Conduct

Act responsibly and sustainably at local, national, and global levels.

#### PO 9 Collaboration

Work collaboratively and respectfully as members and leaders of diverse teams.

### PO 10 Self-Directed and Life-Long Learning

Create goals and monitor progress toward them by developing an awareness of the personal, environmental and task-specific factors that affect the attainment of the goals.

### PROGRAMME SPECIFIC OUTCOMES (PSOs)

### PO 11 Entrepreneurial Perspectives

Develop, organize and manage a business venture along with any of its risks. (Sustainable Business Models)

### PO 12 Global Perspectives and Multicultural

Create effective and appropriate interaction and Teamwork with people of different nationalities and cultures, demonstrating respect for social, cultural and linguistic diversity at the local, national and international levels.

			BBA (REG	GULAR)							
	PR	OGRAMME MA	TRIX AS PER ST	ATE EDUCATIO	N POLICY (SEP)	)					
Category/Semester	I	II	Ш	IV	v	VI	Total Credits				
			PART A: LAN	GUAGES							
Languages	Lang I	Lang I	Lang I	Lang I	-	-					
3 Hrs - 3 Crs	3 Crs Lang II Lang II Lang II					-					
Part A Credits 6 6 6 6											
		PART	B: DISCIPLINE S	PECIFIC COURS	ES						
	Perspectives in Management	Organisational Behaviour	Production and Operations Management	Project Management	Logistics and Supply Chain Management	Strategic Management					
Major Core Courses 4 Hrs - 4 Crs	Managerial Economics	Marketing Management	Human Resource Management	Entrepreneurship Management	Operations Research	Business Ethics & Corporate Governance					
	Business Environment	Fundamentals of Accounting	Business & Company Law	Financial Management	Income Tax I	Income Tax II					
	Business Mathematics & Statistics	Indian Financial System	Cost Accounting and Techniques	Management Accounting	-	Goods and Services Tax					
Major Elective Courses 4 Hrs - 4 Crs	-			- Elective I		Elective II					
Part B Credits	16	16	16	16	16	20	100				
		PART C: SKII	L ENHANCEME	NT COURSES/AC	CTIVITIES						
		MOOCs/Certific	Introduction to	MOOCs/Certific ate Courses 1 Cr	Research Methodology 4 Crs	Social Internship 2 Crs					
Skill Based Courses/Activities		ate Courses 1 Cr	Spreadsheet 2 Crs	Technology for Business 2 Crs	Research Project 4 Crs	Corporate Internship 2 Crs					
***	-	Extra-Curricular		Extra-Curricular Activities - 1 Cr		Estancian					
Value Based Activities		Activities 1 Cr	-	Activities	-	Extension Activities 1 Cr					
		Activities	2	Activities	8	Activities	21				
Activities		Activities 1 Cr 2		Activities 1 Cr 4	8	Activities 1 Cr	21				
Activities	Constitutional Values I 2 Crs	Activities 1 Cr  2  PART D: FO	2 OUNDATION/CO  Environmental	Activities 1 Cr 4	8	Activities 1 Cr	21				
Activities  Part C Credits  Foundation/ Compulsory	Values I	Activities 1 Cr 2 PART D: F0	2 OUNDATION/CO	Activities 1 Cr 4	8	Activities 1 Cr	21				
Activities  Part C Credits  Foundation/ Compulsory	Values I 2 Crs Psychological Wellbeing	Activities 1 Cr  2  PART D: FO  Constitutional Values II	2 OUNDATION/CO Environmental Studies	Activities 1 Cr 4	8	Activities 1 Cr	21				

### BBA (Regular)

### Course Structure as per SEP

### SEMESTER II

Course Code	Title of the Course	Category of Course	Teachin g Hours Per Week	CIA	ESE	Total Marks	Credit s
M1 24 GE 201	General English	Language I	3	20	80	100	3
M1 24 KN 201	Kannada						
M1 24 HN 201	Hindi	Language II	3	20	80	100	3
M1 24 AE 201	Additional English						
M1 24 MC 201	Organisational Behaviour	Major Core	4	20	80	100	4
M1 24 MC 202	Marketing Management	Major Core	4	20	80	100	4
M1 24 MC 203	Fundamentals of Accounting	Major Core	4	20	80	100	4
M1 24 MC 204	Indian Financial System	Major Core	4	20	80	100	4
UG 24 SB XXX	MOOCS/ Certificate Course	Skill Based Courses	1	25	-	25	1
UG 24 VB XXX	Extra-Curricular Activities	Value-Based Activities	1 (Practical)	25	-	25	1
UG 24 CC 201	Constitutional Values II	Compulsory Course	2	10	40	50	2
	(				26		

		Department of Bu BBA	siness Admini (Regular)	istration					
Semester	Course Code	Course Title	Course Duration	Course Type	Ho	aching ours per week	Credits		
II	M1 24 MC 201	ORGANIZATIONAL BEHAVIOUR	60 Hours	Major Core	4	Hours	4		
Course		aims to develop a the			_	•			
Objectives		e and behaviour with	_			duals ar	nd their		
Course Outc		al influence using vari mpletion of the course, tl			es.	T	K		
Course Oute	onies. Thier con	inpletion of the course, the	ne students wi	n be able to.		Levels	Levels		
CO1		the fundamental conal behaviour in mana	-	_	of	T2	K1		
CO2		ne impact of pers on individual bel	, ,	-	nd nal	T4	К3		
CO3		ning theories and atti dividual and organiz		_	to	Т3	K3		
CO4		e effectiveness of le n achieving organiz ations				Т5	К3		
CO5	on employ	Examine the influence of organizational culture and climate on employee behaviour and organizational effectiveness, and identify patterns							
CO6	Design and change in	develop strategies to organizational settirand organizational res	ngs, promoti			Т6	K3		
	T		•						

Introduction to organization-Organization behaviour - Meaning and definition -Need and significance of organization behaviour -Organization goals-Nature of goals-Goal changes-Contributions of other disciplines in organization behaviour- Models of Organization behaviour- Hawthorne studies- Learning organizations -Challenges and opportunities in Organization Behaviour.

### BEHAVIOUR WITHIN ORGANIZATIONS: THE INDIVIDUAL

6 Hours

18 Hours

### Module 2 | Personality, Perception & Motivation

**Introduction to Organizational Behaviour** 

Module  $\overline{1}$ 

**Personality:** Meaning and definition of personality-Characteristics of personality- Determinants of personality-Environmental and biological factors of personality- Major Personality attributes influencing OB: Locus of Control, Machiavellianism, Self-Esteem, Self-Monitoring, Risk-Taking, Type A and Type B Personality- The Big Five Model of Personality.

**Perception:** Meaning and definition – Need – Perceptual process – Perceptual inputs-Perceptual Mechanism – Perceptual Outputs-Perceptual errors-Factors influencing perception interpersonal perception.

**Motivation:** Meaning - Characteristics - Role of Motivation -Motivation and Behaviour - Motivation and Performance - Financial and Non-financial incentives -Theories of motivation: Theory X and Y, Maslow's need hierarchy,

Herzberg two-factor theory, ERG Theory.

### Module 3 | Attitudes and Learning

10 Hours

**Attitudes:** Definition-Nature of attitudes-components of attitudes-attitude and opinion-attitude and belief- Formation of attitudes-Work related attitudes: job satisfaction, job involvement, and organizational commitment- Attitude measurement – Attitude change.

**Learning:** Definition-Nature of learning-Theories of learning-Classical conditioning-Operant conditioning-Cognitive learning-Social learning-Principles of learning-Determinants of learning.

## BEHAVIOUR WITHIN ORGANIZATIONS: GROUPS AND INTERPERSONAL INFLUENCE

### Module 4 Group Dynamics and Leadership

12 Hours

**Group Dynamics:** Introduction to team-Differentiation between team and group -Meaning of Groups and dynamics- Definition of group dynamics-Features of group dynamics-Types of groups-Dynamics of group formation-Group norms- Inter- group behaviour.

**Leadership:** Meaning-Characteristics of leadership- Formal and informal leadership - Leadership theories (Trait, Behavioural and Contingency, Transactional, Translational Transformational) - Power - Sources of power.

### Module 5 Organization Culture and Climate

4 Hours

**Organization Culture:** Meaning and Definition- Characteristics, Uniformity of Culture-Dominant culture and sub-culture.

**Organization Climate:** Meaning and Definition- Characteristics- Factors influencing organization climate- developing a sound organization climate- organizational effectiveness.

### Module 6 Management of Conflict, Stress and Change

10 Hours

**Conflict Management:** Meaning - process - causes - sources - types of conflict - consequences of conflict - conflict resolution strategies.

Stress Management: Understanding Stress – causes, consequences and Stress Management.

Organisational Change: Kinds of change – identification of the problems and

implementation of change - resistance to change - overcoming resistance to change.

### **Self-Learning Topics**

- Analysis about case studies of effective leadership styles (e.g., transformational, transactional) in organizations.
  - Research factors that shape organizational climate and their impact on employee satisfaction.
  - Read about different conflict resolution techniques and their effectiveness in various organizational contexts.

### Skill Development

- Conduct a Survey on resistance to changing policies in the Banking Sector/ the IT Sector and make a report of your understanding.
- Undertake a study in a company to find out the various non-financial incentives used to motivate the employees and make a presentation of your findings.

3	Conduct a study on job enrichment opportunities given by a company to the employees; also identify the factors contributing to absenteeism and employee Turnover in any industry of your choice. Submit your findings in the form of a report.
4	Analyse the characteristics and components of attitudes and make a presentation of the same.
5	Perform a study on the determinants of personality of a group of individuals and make a report on your findings.
6	Analyse the organizational culture and climate prevailing in the BPO industry. Make a presentation of the same in class.
7	Conduct a study on the reasons for attrition in the BPO industry.
8	Submit your understanding in the form of a report and also make a graph showing the rate of attrition.
Books for	r Reference
1	Reddy, H. R., & Appaniah. (2017), Organizational Behavior (1st ed.), Himalaya Publishing House.
2	Robbins, S. (2015), Organizational Behavior (16th ed.), Pearson Education.
3	Ashwathappa, K. (2016), Organizational Behavior (12th ed.), Himalaya Publishing House.
4	Luthans, F. (2010), Organizational Behavior (12th ed.), McGraw-Hill Education.
5	Subha Rao, P. (2010), Management and Organizational Behavior (3rd ed.), Himalaya Publishing House.
6	Davis, K. (2007), Human Behavior at Work (8th ed.), McGraw-Hill Education.
Mapping	g of CO and PO

#### ing of CO and PO iappi

CO/PO	PO 1	PO 2	PO 3	PO 4	PO 5	PO 6	PO7	PO8	PO9	PO10	PO11	PO12
CO1	Н	M	L	L			Н	M		L		
CO2	Н	Н	M	M			L		L			L
CO3		Н	M	M	Н	L	L				L	
CO4		Н	M	M			Н	L				L
CO5	Н	М	L	L			Н	M		L		
CO6	Н	Н	M		M		M				M	L

Department of Business Administration BBA (Regular)								
Semester	Course Code	Course Title	Course Duration	Course Type	Teaching Hours Per week	Credits		
II	M1 24 MC 202	MARKETING MANAGEMENT	60 Hours	Major Core	4	4		
Course	The course equips students with an understanding of the role of marketing							
Objectives	manager in dev	manager in devising the marketing mix and consumer behavior analysis that						
	leads to approp	oriate market targeti	ing strategy.					
Course Oute	Course Outcomes: After completion of the course, the students will be able to:							

Course Outco	<b>Course Outcomes:</b> After completion of the course, the students will be able to:				
		Levels	Levels		
CO1	Describe the Role of Marketing manager in devising Marketing	T2	K1		
	Mix in the present state of affairs.				
CO2	Analyse Consumer behavior that leads to appropriate market	T4	K4		
	targeting Strategy.				
CO3	Show Product and Pricing Strategy in accordance with the	Т3	K3		
	demand of the situation.				
CO4	Devise an appropriate Promotional Mix.	T5	K5		
CO5	Infer the appropriate Channel of Distribution Strategy.	T4	K4		
CO6	Illustrate the Recent Trends in marketing.	T2	K4		
	indicate the recent frence in marketing.				
Module 1	Introduction and Marketing Environment	16 Hour	'S		

**Marketing:** Definition, scope and importance of marketing, Functions of marketing-understanding the marketplace and consumer needs, marketing offers – marketing concepts, the growth of not-for-profit marketing.

**Marketing Environment:** Meaning, Analyzing the needs & trends in the Micro & Macro environment – Marketing Mix - The elements of marketing mix, Monitoring and responding to environmental change using SWOT analysis.

Types of Market - Tele-Marketing, E-Marketing-Service Marketing, Rural Marketing

### Module 2 Market Segments and Consumer Behavior Analysis 10 Hours

Market Segmentation – Bases for segmenting consumer markets – Approaches to segmentation – Factors influencing Buyer Behavior – Buying Decision Process.

Target Marketing - Market targeting Strategies - Product Positioning - Undifferentiated Marketing - Concentrated marketing

### Module 3 Product Strategy and Price Strategy 16 Hours

Product differentiation - Product life cycle - Strategies and life cycle extensions - New product development process - Product mix - Product line - Line modernization - Branding-Building an identity - Brand equity - Brand name decision - Brand building tools - Repositioning - Packaging and labeling.

Pricing objectives and importance – Factors influencing price – Pricing Methods/Strategies – Product mix pricing – Price wars and reaction to price challenges.

### Module 4 | Promotion Strategy

8 Hours

Elements of Promotion Mix - Sales Promotion Tools to consumers and dealers - meaning, nature and functions; limitations. Sales promotion schemes-sample- coupon-price off-premium plan- consumer contests and sweepstakes-POP displays- demonstration- trade fairs and exhibitions Role and importance of Advertising – Advertising - Advertising: functions of advertising; advertising media; different types of media- merits and demerits – Agency, Personal selling and Sales Force Management

### Module 5 | Distribution Strategy

4 Hours

Marketing channel system – Traditional and modern – Factors affecting the choice of channel – retail formats- supermarkets, hyper markets, chain stores, department stores, discount stores, margin free markets, electronic retailing. Upcoming trends in Retail Management.

### Module 6 Ethical Aspects and Recent Trends in Marketing

6 Hours

Marketing Ethics and Consumer Rights – Socially responsible Advertising – Ethics and Sustainable Consumption E–Business using the Internet domains B2C, B2B, C2C, C2B – Placing ads and promotion online – Use of blogs as a promotion tool – Telemarketing – Retailing – Niche Marketing – Kiosk marketing – Catalogue marketing – Relationship marketing and contextual marketing (concepts only).

### **Self-Learning Topics**

4

	8 1
1	Telemarketing - Retailing - Niche Marketing - Kiosk marketing - Catalogue
	marketing - Relationship marketing and contextual marketing
2	Upcoming trends in Retail Management.
3	Merits and demerits of various types/media of advertising
4	Tele Marketing, E-Marketing-Service Marketing, Rural Marketing
5	Price wars and reaction to price challenges
Skill Dev	elopment
1	Visit any website of your choice and identify the promotion strategy of
	a sponsoring company. Make a report of your findings.
2	Critically analyse the promotion tools of any company. Make a presentation
	of the same.
3	Observe and analyse the Distribution Network of a Company of your
	choice and make a chart of the same.

Identify the various Product Lines of a company and note the line

modernization or deletion. Make a presentation of your findings.

5	Draw a Product Life Cycle with regard to a particular product of a
	company and observe its extension and make a note of the same in the form
	of a report.
Books for R	eference
1	Palmer, A. (2013), Introduction to Marketing Theory and Practice (3rd ed.), Oxford
	University Press.
2	Armstrong, G., & Kotler, P. (2023), Principles of Marketing (19th ed.), Pearson Education.
3	Czinkota, M., & Kotabe, M. (n.d.), Marketing Management (Latest ed.), Cengage Learning.
4	Kotler, P. (2022), Marketing Management (16th ed.), Pearson Education.

### Mapping of CO and PO

СО/РО	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12
CO1	Н	M	Н		M	L					L	L
CO2	Н	M	Н		M	L					L	L
CO3	Н	M	Н		M	L		L			L	L
CO4	Н		L	M	Н	L			M			L
CO5	Н		L	M	Н	L			M			L
CO6	Н	M	M		M	Н					L	L

### Department of Business Administration BBA (Regular)

Semester	Course Code	Course Title	Course Duration	Course Type	Teac Hour we	s Per	Credits	
II	M1 24 MC	FUNDAMENTALS	60 Hours	Major	4		4	
	203	OF ACCOUNTING		Core				
Course	The course er	nables students to ı	ınderstand	the conce	ptual	framev	work of	
Objectives		ounting as per IndA			-			
		counting information			Ŭ			
	_	ousiness entities.	O	1 1				
Course Outcor	mes: After compl	letion of the course, the	e students w	ill be able t	:0:	T	K	
						Level		
CO1		ojectives of Financial ptive of the Stakeholo	_	g and Repo	orting	T2	K2	
CO2	11	concepts, assumption the Accounting Equa		conventior	ns of	Т3	K2	
CO3	_	accounting process ibsidiary books.	- Journals,	Ledgers,	Trial	Т3	КЗ	
CO4	Construct the f	inancial statements o	of a Sole pro	prietor.		Т3	К3	
CO5	Construct the I	Financial Statements	by using Tal	lly.		Т3	K2	
CO6	Outline the Ac	counting Standards o	of IFRS and	Ind AS.		Т3	K2	
Module 1	Introduction to	Accounting				(	6 Hours	
Basic Financi	al Statements: B	alance Sheet, Profit or 1	Loss Stateme	nt and Casl	r Flow	Stateme	ent	
Meaning of	Accounting -	Objectives of Finar	ncial Accour	nting and	Report	ing - I	Users of	
	•	nation - Limitations o nical Values and Role		_	tative	Charac	eteristics	
Module 2	Conceptual Basis of Accounting							
Five Element	ts of Accounting	g: Equity, Assets, Lia	bilities, Inco	me and E	xpense	e - Reve	enue vs.	
Capital - Ge	enerally Accept	ed Accounting Princ	ciples (GAA	P): Accou	ınting	Conce	pts and	
Concepts - Ba	asic Accounting	Equations and Repre	esentation ir	n Balance S	Sheet			
Module 3	Framework of	Framework of Accounting 16 Hours						
Process of Jo Subsidiary Books and Jo	Accounting Cycle – Classification of Accounts (based on Accounting Equation Method) – Process of Journalising – Posting to Ledgers - Preparation of Trial Balance - Preparation of Subsidiary Books: Purchases, Sales, Purchases Returns, Sales Returns, Triple Column Cash Books and Journal Proper - Rectification of Errors							
Module 4	Final Accounts	of a Sole Proprietor					12 Hours	

Preparation of Trading Account, Profit & Loss Account, and Balance Sheet of Sole Proprietary concerns - Treatment of Special Items: Adjustments relating to Closing Stock; Outstanding Expenses; Prepaid Expenses; Accrued Income; Income received in advance, provision for discount on debtors, provision for discount on creditors; goods distributed as free samples, goods taken by the owner for personal use, Abnormal loss of stock by fire, theft and accident (insured goods and uninsured goods), Manager's Commission

Module 5	Computerised Accounting Process	10 Hours		
Accounting 1	Process using Tally – Journal, Ledger and Trial Balance			
Module 6	Accounting Standards and IFRS	6 Hours		
Meaning and	d Objectives of Accounting Standards - Procedure for issuing A	ccounting		
Standards in	India - Introduction to International Financial Reporting Standards (IFR	S) - Need		
for IFRS Con	nvergence - Ind AS - Financial Statements of a Company - Key Ac	counting		
Principles as	s per IFRS - Four Pillars of Accounting - Financial Statements as pe	er Ind AS		
Schedule III (	Format only)			
Self-Learning	g Topics			
1	Pdfs and videos on understanding basics of Tally			
2	Pdfs and videos on IFRS and Ind AS			
3	Pdfs and videos to understand the concept of Equity, assets, liability and	expense		
4	Pdfs and videos to understand the structure of Balance sheet and Profit and Loss account			
5	Pdfs and videos to understand the modern rules of accounting			
Skill Develo	pment			
1	Contact an NGO and find out their system of accounting and make a	report.		
2	Collect information with regard to the practical reasons for charging Depreciation and the methods adopted for calculating the same.			
3	Generate different types of financial and cost related reports using etally.	xcel and		
4	Create a document showing the accounting system adopted by Proprietor.	a Sole		
5	Chart out the differences between Double Entry and Single Entry sy Book-keeping.	stems of		
6	Analyze the differences between Profit & Loss Account and In Expenditure Account/ Receipts & Payments Account.	come &		
7	Study the published financial statements of any 3 firms (deskills to interpret the financial statements & assess performance)	veloping		
8	Identify and give an account on the accounting software Microsoft dynamics, SAP & Oracle and its applications in organization			
Books for Re	ference			
1	Raman, B. S. (2016), Basic Accounting (1st ed.), Sapna Book House.			

2	Jain, S. P., & Narang, K. L. (2015), Advanced Accountancy vol. 1: Principles of accounting
	(19th ed.), Kalyani Publishers.
3	Shukla, M. C., Grewal, T. S., & Gupta, S. C. (1960), Advanced Accounts volume 2 (1st
	ed.), Sultan Chand.

### Mapping of CO and PO

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12
CO1	Н	M		M	L			Н			L	L
CO2	Н	L	Н	M				L			L	M
				3.5				-			<b>-</b>	
CO3	H	L	Н	M				L			L	M
		_						_			_	
CO4	Н	L	Н	M				L			L	M
CO5	H	M		L		H		L			L	M
					_						-	
CO6	H	L			L			M	M		L	H

### Department of Business Administration BBA (Regular)

Semester	Course Code	Course Title	Course Duration	Course Type	Teach Hours wee	s Per	Credits	
II	M1 24 MC 204 INDIAN 60 Hours Major Core SYSTEM							
Course Objectives	This course enables students with a comprehensive understanding of the Indian Financial System including its role in economic development, the function and impact of various financial markets, the features of different financial instruments, and the role of financial intermediaries in effectively channelizing funds within the economy.						ent, the lifferent	
Course Outco	omes: After comple	etion of the course,	the students	will be able	to:	T	K	
CO1	Analyzing the str	engths, weaknesses	s. opportuniti	es and thr	eats of	Levels T 4	Levels K3	
COI	, ,	em by outlining the				11		
CO2		and functions of vality of financial syst		al institutio	ns that	Т2	K2	
CO3	Explain the significance and functions of different financial markets, T 2 K2 including money markets and capital markets, by describing their structures, instruments, and roles in the economy						K2	
CO4	Apply knowledge of financial services by categorizing various T 3 K3 fund-based and fee-based services, and evaluating their importance in meeting the financial needs of individuals and businesses.						K3	
CO5	Describe the meaning, importance, and various types of financial T 2 instruments, including equity shares, preference shares, debentures, and mutual funds, by explaining their features and roles in investment portfolios.						K2	
CO6	India – RBI, SEBI,	Discuss the importance and functions of key financial regulators in T 2 India—RBI, SEBI, IRDAI, and PFRDA—by analyzing their impact on maintaining market stability and protecting stakeholder interests.						
Module 1	Introduction to I	ndian Financial Sy	stem			8 Hours		
Overview of	of Financial Syst	em - Features, C	bjectives, C	omponents	s, Struc	ture, R	Role of	

Overview of Financial System - Features, Objectives, Components, Structure, Role of Financial System in Economic Development - SWOT of Indian Financial System - Recent Trends in Financial Sector in India.

### Module 2 Financial Institutions

12 Hours

Indian Financial Institutions – Commercial Banks, NBFCs, Development Banks – IDBI, SIDBI, IFCI, I DFC – Specialized Financial Institutions – EXIM, IVCF, ICICI Venture, TFCI – Investment Institutions – UTI, LIC, GIC- Refinance Institutions – NABARD, NHB- Other Institutions – SFC, SIDC, ECGC, DICGC

### Module 3 | Financial Markets

12 Hours

Meaning, Structure, Importance, Functions and Types of Financial Markets - Money Market

- Meaning, Importance and Instruments - Capital Market - Meaning, Importance, Functions and Components of Capital Market - Primary Market - Meaning, Importance and Role of Primary Market in New Issue Market - Secondary Market - Meaning, Features and Role of Stock Market in Stock Trading

### Module 4 Financial Instruments

10 Hours

Meaning, Importance, types of Financial Instruments - Equity shares - Meaning and Features and types, Preference shares - Meaning and features, Debentures - Meaning and Features and types, Derivatives-Forwards, Futures & Options, Money Market Instruments - Treasury Bills, Commercial Papers, Certificate of Deposits- ADR & GDR

### Module 5 Financial Services

10 Hours

Meaning, Importance, and types of Financial Services – Fund based services- Lease Financing, Hire Purchase Finance, Factoring and Forfaiting, Housing Finance, Insurance services, Venture capital Financing, Mutual Funds - Fee based services –Issue Management, Corporate Restructuring, Merchant Banking, Credit Rating, Stock Broking

### Module 6 Financial Regulators

8 Hours

Financial Regulators in India – RBI, SEBI, IRDAI, PFRDA – Importance and Functions – Recent Developments

### Skill Development

1	Prepare a list of Financial Regulators in India with their objectives
2	Draw the structure of Indian Financial System
3	Prepare a list of various types of Mutual Funds in India
4	Draw the chart showing the process of Factoring

#### **Books for Reference**

1	Khan, M. Y. (2019), Indian Financial Systems (11th ed.), Tata McGraw Hill.
2	Gupta, S. K., Agarwal, N., & Gupta, N. (2016), Financial Markets, Kalyani Publishers.
3	Gordon, E., & Natarajan, K. (2015), Financial Markets and Services (12th ed.), Himalaya Publishing House.
4	Desai, V. (2015), Financial Markets and Services (2nd ed.), Himalaya Publishing House.
5	Bhasin, N. (2007), Banking and Financial Markets in India 1947 to 2007, New Century.
6	Bhat, S. (n.d.), Financial Institutes and Markets, Excel Books.

### Mapping of CO and PO

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12
CO1	L	M	Н	Н	L					L	M	L
CO2	Н	Н	М		L			L		L	M	Н
CO3	L	L	М	Н		M	L				Н	L

CO4	L	M	L	Н	Н			L	M	L
CO5	L	L	M	Н	Н			L	M	L
CO6	L	L	Н	Н	L			M	M	L

II	Department of Business Administration BBA (Regular)													
Course Objectives  This course aims to provide a proper understanding of state legislature executive and High Court. Students will explore key constitutional provisions, debates, and contemporary issues to critically analyze the impact of the constitution on governance and social equity.  Course Outcomes: After completion of the course, the students will be able to:  CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.	Semester		Course Title			Hours	Per	Credits						
Course Objectives  This course aims to provide a proper understanding of state legislature executive and High Court. Students will explore key constitutional provisions, debates, and contemporary issues to critically analyze the impact of the constitution on governance and social equity.  Course Outcomes: After completion of the course, the students will be able to:  CO1	II			30 Hours		2		2						
Objectives  executive and High Court. Students will explore key constitutional provisions, debates, and contemporary issues to critically analyze the impact of the constitution on governance and social equity.  Course Outcomes: After completion of the course, the students will be able to:  CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.		201	AL VALUES - II		Course									
provisions, debates, and contemporary issues to critically analyze the impact of the constitution on governance and social equity.  Course Outcomes: After completion of the course, the students will be able to:  CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.		This course	e aims to provide a	proper ur	nderstanding	of state	e legisl	ature,						
impact of the constitution on governance and social equity.  Course Outcomes: After completion of the course, the students will be able to:  CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.	Objectives	executive a	and High Court.	Students v	will explore	key c	onstitu	tional						
Course Outcomes: After completion of the course, the students will be able to:  CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles  T2 K2 and importance.			analyz	e the										
CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.		impact of th	ne constitution on go	vernance ar	nd social equi	ty.								
CO1 Analyse the role of decentralisation and cooperative federalism in strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.	<b>Course Outc</b>	Course Outcomes: After completion of the course, the students will be able to:												
strengthening the Indian political system.  CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.			•				Levels	Levels						
CO2 Examine the effectiveness of constitutional provisions and affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.	CO1	Analyse the ro	ole of decentralisation	n and coope	erative federal	ism in	T4	K2						
affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.		strengthening	the Indian political sy	stem.										
affirmative actions in promoting social welfare, equality, and protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles and importance.	CO2	Examine the	s and	T4	K2									
protection of vulnerable groups.  CO3 Describe the different constitutional commissions in India, its roles T2 K2 and importance.		±												
CO3 Describe the different constitutional commissions in India, its roles T2 K2 and importance.														
and importance.	CO3	<u>+</u>	0 1	1 commissio	ns in India. it	s roles	T2	K2						
•			e escribe the time term constitution committee in interest, the roles											
Module 1   State Legislature and State Executive 10 Hours	Module 1													

State Legislature – Vidhana Sabha, Vidhana Parishath, Composition, powers and functions - State Executive – Governor, Chief Minister, State Council of Ministry, powers and functions - Centre-State Relations, Cooperative Federalism and Its Challenges

### Module 2 Democratic Decentralisation

10 Hours

Democratic Decentralization; Local Self-Government, Urban Governments - 73rd and 74th Constitutional amendments, contemporary challenges - Constitutional Amendment Procedure in India; Simple, Special and Special with Concurrence of States - Basic Structure of Indian Constitution with special reference to Keshavananda Bharathi Case

### Module 3 | Election Commission of India

10 Hours

Election Commission of India; Composition, Powers and Functions - Public Service Commissions; UPSC and State Public Service Commission - Affirmative Action; Reservation for SC/ST(23%), OBC(27%), EWC(10%) and Women(33% Reservation within) It's Relevance.

### **Skill Development**

1 Understanding Political Structures

Oxford University Press  5 Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning  6 Sarkar, S (2006), Modern India: 1885-1947, Macmillan  7 Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press  8 Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications	2	Analysing Powers and Functions
UPSC and State PSCs.  Books for Reference  1	3	Analyse centre-state relations, especially the challenges faced in cooperative federalism.
1 Sharma, B. K. (2021), Introduction to the Constitution of India, Prentice Hall 2 Basu, D D (2018), Introduction to the Constitution of India, LexisNexis 3 Khosla, M (2012), The Indian Constitution, Oxford University Press 4 Jayal, N G, & Mehta, P B (Eds) (2010), The Oxford Companion to Politics in India Oxford University Press 5 Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning 6 Sarkar, S (2006), Modern India: 1885-1947, Macmillan 7 Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press 8 Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications 9 Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	4	
Basu, D D (2018), Introduction to the Constitution of India, LexisNexis  Khosla, M (2012), The Indian Constitution, Oxford University Press  Jayal, N G, & Mehta, P B (Eds) (2010), The Oxford Companion to Politics in India Oxford University Press  Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning  Sarkar, S (2006), Modern India: 1885-1947, Macmillan  Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press  Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications  Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	Books for I	Reference
<ul> <li>Khosla, M (2012), The Indian Constitution, Oxford University Press</li> <li>Jayal, N G, &amp; Mehta, P B (Eds) (2010), The Oxford Companion to Politics in India Oxford University Press</li> <li>Singh, M P, &amp; Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning</li> <li>Sarkar, S (2006), Modern India: 1885-1947, Macmillan</li> <li>Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press</li> <li>Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications</li> <li>Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press</li> </ul>	1	Sharma, B. K. (2021), Introduction to the Constitution of India, Prentice Hall
Jayal, N G, & Mehta, P B (Eds) (2010), The Oxford Companion to Politics in India Oxford University Press  Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning  Sarkar, S (2006), Modern India: 1885-1947, Macmillan  Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press  Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications  Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	2	Basu, D D (2018), Introduction to the Constitution of India, LexisNexis
Oxford University Press  5 Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning  6 Sarkar, S (2006), Modern India: 1885-1947, Macmillan  7 Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press  8 Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications  9 Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	3	Khosla, M (2012), The Indian Constitution, Oxford University Press
<ul> <li>Singh, M P, &amp; Saxena, R (2008), Indian Politics: Constitutional Foundations and Institutional Functioning, PHI Learning</li> <li>Sarkar, S (2006), Modern India: 1885-1947, Macmillan</li> <li>Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press</li> <li>Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications</li> <li>Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press</li> </ul>	4	
Austin, G (1999), The Indian Constitution: Cornerstone of a Nation, Oxford University Press  Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications  Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	5	Singh, M P, & Saxena, R (2008), Indian Politics: Constitutional Foundations and
Press  Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications  Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	6	Sarkar, S (2006), Modern India: 1885-1947, Macmillan
9 Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press	7	
University Press	8	Weiner, M (1989), The Indian Paradox: Essays in Indian Politics, Sage Publications
10 Ambedkar, B R (1948), The Constitution of India, Government of India	9	Granville, A (1966), Working a Democratic Constitution: The Indian Experience, Oxford University Press
	10	Ambedkar, B R (1948), The Constitution of India, Government of India

### Mapping of CO and PO

CO/PO	PO1	PO2	PO3	PO4	PO5	PO6	PO7	PO8	PO9	PO10	PO11	PO12
CO1	Н	Н	M	M				L			L	L
CO2	Н	Н	M	M				L			L	L
CO3	Н	Н	M	M				L			L	L