

**ST. JOSEPH'S COLLEGE OF COMMERCE**  
**(AUTONOMOUS)**

**NO. 163, BRIGADE ROAD, BANGALORE – 560 025**

**POST GRADUATE DEPARTMENT**  
**SYLLABUS FOR THE ACADEMIC YEAR 2019-20**

**M.Com– IV SEMESTER**  
**(2018-20 BATCH)**

## FINANCE & TAXATION

### SEMESTER SCHEME

Subject Code	Title of the Paper	Hours per week	Marks			Credits
			CIA	ESE	Total Marks	
P115 MC 401	Dissertation/Project (Based on the Specialization)	-	-	-	200	8
P117 FT 401	Goods and Service Tax	4	30	70	100	4
P115 FT 402	International Financial Management	4	30	70	100	4
P115 FT 403	SAP – FICO	4	30	70	100	4
P115 AR 401	Business Policy and Strategic Management	3	30	70	100	3
P115 EA 401	Extension Activity	-	-	-	-	1
<b>TOTAL</b>		<b>15</b>				<b>24</b>

## OUTCOME BASED EDUCATION SYSTEM

### M.Com (Regular)

#### **Program Educational Objectives (PEO)**

After undergoing the **M. Com (Regular)** Programme, a student will be able to:

1. Attain higher levels of proficiency for a successful career in commerce, the industry and entrepreneurship with adequate theoretical knowledge about the core and domain disciplines
2. Demonstrate professional competence to pursue higher studies, research, life-long learning for continuous growth and development
3. Adapt to a rapidly changing environment with new learned and applied skills, become socially responsible and value driven citizens, committed to sustainable development

#### **Program Outcomes (POs)**

At the end of the M. Com (Regular) Programme, graduates will be able to:

PO 1. **Business Environment and Domain Knowledge (BEDK):** demonstrate conceptual managerial knowledge across functional domains and advanced knowledge in the area of specialization, with an integrative ability, awareness and relationship between business and its environments, both in the national and global context

PO 2. **Critical thinking, Business Analysis, Problem Solving and Innovative Solutions (CBPI):** demonstrate critical business thinking in core functional areas of business and the ability to take decisions with a holistic perspective

PO 3. **Research and Design thinking:** design and develop conceptual knowledge, using contemporary research tools for effective performance, and recognize the need for self-motivation to engage in life-long learning

PO 4. **Economic, Social and Environmental Sustainability:** understand the impact of the professional management solutions in societal, economic and environmental contexts, demonstrate the knowledge and need for sustainable development

PO 5. **Leadership and Teamwork (LT):** function effectively as an individual and a member or leader in diverse teams, in multidisciplinary settings

PO 6. **Modern Tool Usage:** create, select and apply appropriate techniques, resources, modern management and IT tools (including prediction and modeling) to complex management activities with an understanding of the limitations

PO 7. **Entrepreneurial Perspective:** able to identify, assess and shape entrepreneurial opportunities, and evaluate their potential for business success

PO 8. **Social Responsiveness and Ethics (SRE):** develop responsiveness to contextual social issues/problems and explore solutions, understand business ethics and resolve ethical dilemmas

PO 9. **Global Perspective:** demonstrate a global outlook with the ability to identify aspects of the global business and cross-cultural understanding

PO 10. **Independent and life-long learning:** achieve higher levels of proficiency and self-actualization through the pursuit life-long learning

#### **Program Specific Outcomes (PSOs)**

PO 11. **Cross-Disciplinary Integration and Strategic Perspective:** conceptualize, organize and resolve complex business problems/issues using the resources available at their disposal

PO 12. **Integrative experience and experiential learning:** formulate an integrative business project through the application of multidisciplinary knowledge

## **P117 FT401: GOODS AND SERVICES TAX**

### **COURSE OBJECTIVES:**

The student should be able to

1. Explain the structure and functions of Dual Model under GST Act.
2. Examine the complimentary role and implication of SGST Act of Karnataka State under the Dual Model of IGST Act.
3. Illustrate the procedure and levy under GST for a Casual Non-Resident taxable provision.
4. Compute Tax Liability of an Assesses under GST and file returns for the same.
5. Relate the implication of integration of GST system with GSP Eco System.

### **Module 1:**

**Introduction To Goods And Services Tax (GST)** - Objectives and basic scheme of GST, Meaning – Salient features of GST – Subsuming of taxes – Benefits of implementing GST – Constitutional amendments - Structure of GST (Dual Model) – Central GST – State / Union Territory GST – Integrated GST - GST Council: Structure, Powers and Functions. Provisions for amendments.

### **Module 2:**

**GST ACTS: CGST Act, SGST Act (Karnataka State), IGST Act** - Salient features of CGST Act, SGST Act (Karnataka State), IGST Act - Meaning and Definition: Aggregate turnover, Adjudicating authority, Agent, Business, Capital goods, Casual taxable person, Composite supply, Mixed supply, Exempt supply, Outward supply, Principal supply, Place of supply, Supplier, Goods, Input service distributor, Job work, Manufacture, Input tax, Input tax credit, Person, Place of business, Reverse charge, Works contract, Casual taxable person, Non-resident person. Export of goods / services, Import of goods / services, Intermediary, Location of supplier of service, Location of recipient of service.

### **Module 3:**

**Procedure and Levy Under GST** - Registration under GST: Persons liable for registration, Persons not liable for registration, Compulsory registration, deemed registration, Special provisions for Casual taxable persons and Non-resident taxable persons. Exempted goods and services - Rates of GST. Procedure relating to Levy: (CGST & SGST): Scope of supply, Tax liability on Mixed and Composite supply, Composition Levy, Time of supply of goods and services, Value of taxable supply. Computation of taxable value and tax liability. Procedure relating to Levy: (IGST): Inter-state supply, intra-state supply, Zero rates supply, Value of taxable supply – Computation of taxable value and tax liability. Input tax Credit: Eligibility, Apportionment, – Transfer of Input tax credit - Simple Problems on utilization of input tax credit. Tax Invoice, E-Way bill, Provisions relating to E-Commerce.

### **Module 4:**

**Assessment And Returns** - Furnishing details of outward supplies and inward supplies, First return, Claim of input tax credit, Matching reversal and reclaim of input tax credit, Annual return and Final return. Problems on Assessment of tax and tax liability.

### **Module 5:**

**GST And Technology** - GST Network: Structure, Vision and Mission, Powers and Functions. Goods and Service Tax Suvidha Providers (GSP): Concept, Framework and Guidelines and architecture to integrate with GST system. GSP Eco system. (Theory only).

### **Skill Development:**

- Narrate the procedure for calculation of CGST, SGCT and IGST.
- Show the flow chart of GST Suvidha Provider (GST).
- Prepare chart showing rates of GST.
- Prepare challans for payment of duty.
- Prepare Tax invoice under the GST Act.
- Prepare structure of GSTN and its working mechanism.
- Prepare list of exempted goods/ services under GST.

- Prepare organization chart of GST Council.
- Prepare the chart showing scheme of GST.
- Compute taxable value and tax liability with imaginary figures under CGST, SGST and IGST.
- Procedure for registration
- Furnishing of monthly returns. (GST R1, R2 & R3)

### **COURSE OUTCOMES:**

After completion of the course, the students will be able to

1. Explain the structure and functions of Dual Model under GST Act.
2. Examine the complimentary role and implication of SGST Act of Karnataka State under the Dual Model of IGST Act.
3. Illustrate the procedure and levy under GST for a Casual Non-Resident taxable provision.
4. Compute Tax Liability of an Assesses under GST and file returns for the same.
5. Relate the implication of integration of GST system with GSP Eco System.

### **Books for Reference:**

1. Deloitte: GST Era Beckons, Wolters Kluwer.
2. Madhukar N Hiregange: Goods and Services Tax, Wolters Kluwer.
3. All About GST: V.S Datey - Taxman's.
4. Guide to GST: CA. Rajat Mohan,
5. Goods & Services Tax – Indian Journey: N.K. Gupta & Sunnania Batia, Barat's Publication
6. Goods & Services Tax – CA. Rajat Mohan,
7. Goods & Services Tax: Dr. Sanjiv Agrawal & CA. Sanjeev Malhotra.
8. GST - Law & Practice: Dr. B.G. Bhaskara, Manjunath. N & Naveen Kumar IM,
9. Understanding GST : Kamal Garg, Barat's Publication

## **P115 FT 402: INTERNATIONAL FINANCIAL MANAGEMENT**

### **COURSE OBJECTIVES:**

The student should be able to:

1. Illustrate the role of a financial manager in an international business firm in the context of dynamic international financial Environment and BOP equilibrium and dis-equilibrium
2. Evaluate the role of foreign exchange market in international financial decision.
3. Use the tactics and strategies for minimizing the risk of foreign exchange exposure
4. Evaluate capital budgeting decisions of international business firm in taking into account of international tax, overall cost of capital and capital budgeting.
5. Examine the implications of international working capital management decisions of international business firm
6. Choose a financing mix for an international project in the context of prevalent international financial Environment.

### **Module 1:**

#### **Introduction to International Finance -**

Meaning and scope, International business methods, International Sources of finance for the firm – Bond financing, Loan financing, Securitized financing, equity financing, loan agreement and negotiations, international financial transactions.

Balance of Payments – Accounting components of Balance of Payments, equilibrium, disequilibrium and adjustments of Balance of Payments and trade deficits.

### **Module 2:**

**The Foreign Exchange Market-** Structure, Exchange rate determination and **Forecasting (Time Series Model)**, fundamental factors affecting exchange rates, parity conditions in Foreign exchange markets. Purchasing Power Parity, Balance of Payments theory, Fisher's effect covered interest parity, Real interest parity. Parity conditions and managerial implications.

### **Module 3:**

**Foreign Exchange Risk Management** - Conceptual overview, nature of exposure – Economic/Transaction/Translation – Hedging & Speculation. Derivatives and exposure management – currency future, currency options, Interest rate Risk Management – Internal and external hedging strategies, recent developments in management of exposure.

### **Module 4:**

**International Financing Decision** - Issues in overseas funding choices, economic circumstances and overall funding choices, funding and risk management aspects. Analysis of capital budgeting - Foreign project appraisal and growth evaluation, cost of capital of a foreign investment and incorporating International Tax Laws in Multi-national Capital Budgeting.

### **Module 5:**

**Short Term Asset and Liability Management** - International Working Capital Management - financing strategies and options, International Cash, Inventory and Receivables Management.

### **Module 6:**

**International Project Finance** - Techniques of financing, leasing, Cross border finance, FDI, Joint ventures management.

### **COURSE OUTCOMES:**

After completion of the course, the students will be able to

1. Illustrate the role of a financial manager in an international business firm in the context of dynamic international financial Environment and BOP equilibrium and dis-equilibrium
2. Evaluate the role of foreign exchange market in international financial decision.
3. Use the tactics and strategies for minimizing the risk of foreign exchange exposure

4. Evaluate capital budgeting decisions of international business firm in taking into account of international tax, overall cost of capital and capital budgeting.
5. Examine the implications of international working capital management decisions of international business firm
6. Choose a financing mix for an international project in the context of prevalent international financial Environment.

**BOOKS FOR REFERENCE:**

1. Madura, Jeff: International Financial Management, Cengage Learning, New Delhi.
2. Alan Shapiro: Multinational Financial Management, Prentice Hall, New Delhi.
3. Apte: International Financial Management, Tata Mcgraw Hill, Delhi.
4. David B. Zenoff & Jack Zwick: International Financial Management.
5. Rita M. Rodriguez L. Bigame Carter: International Financial Management.
6. V. A. Avadhani: International Finance - Theory and Practice, Himalaya Publishing House.
7. J. Fred Weston & Bart: Guide to International Financial Management.
8. Robery O. Edmister: Financial Institutions - markets and Management.
9. A. V. Rajwade: Foreign Exchange International Finance and Risk Management, Prentice Hall.
10. Jeff Madura: International Financial Management, Thomson Learning.
11. Jeevanandam: Foreign Exchange – Practice, Concepts & Control, Sultan Chand & Sons.

**P115 FT 403: SYSTEMS, APPLICATIONS, PRODUCTS – FINANCIAL ACCOUNTING &  
CONTROLLING (FICO)**

**COURSE OBJECTIVES:**

The students should be able to:

1. Describe the role of R/3 in FICO of Business firm.
  
2. Examine the implication and Integration of Financial Accounting with each components of Material Management of Business Firm.
  
3. Analyse the implication and integration of Accounting with sales and distribution.
  
4. Devise a plan for Controlling in alignment with Cost center reports.
  
5. Conduct the procedure for creating settlement of real time internal orders.
  
6. Devise a cost estimate with and without Quantity Structure.

**Module 1:**

**Introduction to R/3** - Financial Accounting Basic Settings, General Ledger Accounting, Accounts Payable, Accounts Receivable, Asset Accounting, New General Ledger Accounting Reports, Integration, Architecture, SAP service, landscape.

**Module 2:**

**Integration of financial accounting with materials management** - Definition of organizational units in materials management i.e. plant, storage location and purchase

organization, Assignment of organizational units to each other, 3. Definition of tolerance groups for purchase orders, Definition of tolerance groups for goods receipt, 5. Definition of tolerance groups for invoice verification, Definition of vendor specific tolerances, Creation, display and change of material master records, Creation of plant parameters, Maintenance of posting periods for materials management, Maintenance of parameters for invoice verification, Maintenance of plant parameters for inventory management and physical inventory, Definition of attributes for material types, Assignment of GL accounts for material transactions in financial accounting (Integration of MM with FI), Creation of purchase order, posting of goods receipt, invoice verification and Goods issue for production.

### **Module 3:**

**Integration of financial accounting with sales and distribution-** Definition of sales organization, definition of distribution channels, definition of divisions, assignment among various organizational units in SD, definition of partner functions, definitions of shipping point and loading points, definition of pricing procedures, determining the shipping points, determining the pricing procedures, maintenance of SD condition types, maintenance of condition records, assignment of GL accounts for sales transactions( integration of FI with SD), creation of sales order, initialization of stock, posting the delivery of goods, creating the sales invoice

### **Module 4:**

**Controlling - Basic settings for controlling** - Defining Controlling Area, Defining Number ranges for Controlling Area, Maintain Planning Versions

**Cost Center Accounting** - Defining Cost Center Standard Hierarchy, Creation of Cost Centers and cost center groups, display cost center master records, change cost center master records, creation of cost center groups, posting to cost centers, reposting of co line items, Repost of Costs, Planning for cost centers. Overhead Calculation, Creation of secondary cost element master records, Creation and Execution of Distribution Cycle, Creation and execution of assessment cycles, Cost center reports

### **Module 5:**

**Internal Orders** - Defining order types, Creation of internal order master records, display internal order master records, change internal order master records, postings to internal orders, planning for internal orders, reposting co line items for internal orders, Repost of costs for internal orders, Report of Variance analysis for internal orders, Creation of real internal orders, Posting of business transaction to real orders, Definition of allocation structures, Definition of settlement profiles, Definition of planning profiles, Settlement of real internal orders, Budgeting and availability control, Maintain number ranges for budgeting, Define tolerances for availability

control, Specification of exempt cost elements from availability control, Maintenance of budget manager

## **Module 6:**

**Product cost planning** - creation of bill materials, creation of activity type master records, planning for activity hours, activity type price calculation, creation of work center master records, creation of routings, defining cost sheet( overhead structures), assignment of cost sheet to costing variant, creation of cost estimate with quantity structure, marking, releasing, creation of cost estimate without quantity structure

## **COURSE OUTCOMES:S:**

After completion of the course the students will be able to

1. Describe the role of R/3 in FICO of Business firm.
2. Examine the implication and Integration of Financial Accounting with each components of Material Management of Business Firm.
3. Analyse the implication and integration of accounting with sales and distribution.
4. Devise a plan for Controlling in alignment with Cost center reports.
5. Conduct the procedure for creating settlement of real time Internal orders.
6. Devise a cost estimate with and without Quantity Structure.

## **BOOKS FOR REFERENCE:**

1. SAP(R) ERP Financials and FICO Handbook (The Jones and Bartlett Publishers Sap Book Series) by S. N. Padhi (Author).
2. SAP Fico Covers Sap Ecc 6.0 Black Book (English) (Paperback) Author: Bhushan Jairamdas Mamtani.



## **P115 AR 401: BUSINESS POLICY AND STRATEGIC MANAGEMENT**

### **COURSE OBJECTIVES:**

The students should be able to:

1. Illustrate the steps involved in Strategic Management Process from the perspective of Top Management and Board of Directors.
2. Examine the relationship between Long term behavior of variables of external environment and strategic analysis of stakeholders' expectations and Strategy formulations.
3. Evaluate the implications of five generic strategies from the performance of Business firm that have adopted.
4. Describe a plan for allocation of necessary resources and choice of Organization structure to carry out implementation of Strategy
5. Evaluate the implication and applicability of functional strategy in the context of corporate strategy.
6. Evaluate the Strategic performance and its applicability of Corporate Restructuring, Business Cost Reengineering, Benchmarking, TQM, Six Sigma in achieving desired strategic performance.

### **Module 1:**

**Nature and Scope of Strategic Management-:** Characteristics, Dimensions – Approaches to Strategic Decision Making, Strategic Management Process – Components of Strategic Management Model, -Policy & Strategic Management, Strategic role of Board of Directors and Top Management, Strategic Implications of Social and Ethical Issues.

### **Module 2:**

**Strategy Formulation and Strategic Analysis-** Company's Goals, Mission and Social Responsibility, Vision – Objectives Analysis of Board Environment – External Environment

Factors Economic, Social, Political, Ecological, International, Industrial – Competitive Forces and Strategy, Industry Analysis (Michael Porter's Model) Analysis of Strategic advantage, -Resource Audit, Value Chain Analysis, Core Competencies, SWOT Analysis, Analysis of Stakeholders Expectations.

### **Module 3:**

**Strategic Choices/Options-** The five generic competitive strategies; Tailoring strategies to fit specific industry and company situations; External Growth Strategies – Mergers, Acquisition, Joint Ventures and Strategic Alliance; Competing in foreign markets; Evaluation of Strategic Alternatives, -Product Portfolio Models,

### **Module 4:**

**Strategy Implementation-** Implementation Issues, Planning and Allocating Resources, – Financing Planning, Manpower Planning, Organizational Structures, -Factors affecting choice of structure, Degree of Flexibility and Autonomy.

### **Module 5:**

**Functional Strategy-** i) Marketing Strategy – Nature, Significance, Formulating Marketing Strategy, ii) Production Strategy – Need, Formulation of Production of Strategy for an organization. iii) Research and Development (R&D) Strategy –Need, Formulating R and D Strategy iv) Human Resource (HR) Strategy – Acquisition of Human Resources, motivation and maintenance of HR v) Financial Strategy – Need, Financial Objectives, Making Strategic Financial Decisions vi) Logistics Strategy

### **Module 6:**

**Strategic Review-** Evaluating the Strategic Performance – Criteria and Problems –Concepts of Corporate Restructuring, Business Process Reengineering, Benchmarking, TQM, Six Sigma

### **COURSE OUTCOMES:**

After completion of the course, the students will be able to

1. Illustrate the steps involved in Strategic Management Process from the perspective of Top Management and Board of Directors.

2. Examine the relationship between Long term behaviour of variables of external environment and strategic analysis of stakeholders' expectations and Strategy formulations.
3. Evaluate the implications of five generic strategies from the performance of Business firm that have adopted.
4. Describe a plan for allocation of necessary resources and choice of Organisation structure to carry out implementation of Strategy.
5. Evaluate the implication and applicability of functional strategy in the context of corporate strategy
6. Evaluate the Strategic performance and its applicability of Corporate Restructuring, Business Cost Reengineering, Benchmarking, TQM, and Six Sigma in achieving desired strategic performance.

**BOOKS FOR REFERENCE:**

1. Crafting and Executing Strategy by Thompson, Strickland, Gamble and Jain – 14<sup>th</sup> Edition  
Tata McGraw Hill
2. Strategic Management -Formulation, Implementation and Control By John A Pearce II,  
Richard B. Robinson Jr. 9th Edition (The Mc-Graw Hill Companies)
3. Management Policy and Strategic Management (Concepts, Skills and Practices) By R. M.  
Srivastava, Himalaya Publishing House
4. Essence of Strategic Management –By Bowman, Cliff, Prentice Hall N. J.